## Management Summary Jan 22

|   | Managem    | ent Summai | r <b>y</b>       |             |             |
|---|------------|------------|------------------|-------------|-------------|
|   | Actual     | Budget /LY | Var              | YTD Actual  | YTD Var     |
| Stores Sales                            | £3,600,875 | £3,540,847 | 1.7%             | £40,006,440 |             |
| Direct Sales                            | £1,339,126 | £1,352,834 | -1.0%            |             | <b>6.1%</b> |
| Rebate plus fee income                  | £1,325,655 | £1,160,887 | 14.2%            | £16,311,599 | 6.3%        |
| Total Sales (Exc Gas)                   | £4,732,424 | £6,154,477 | -23.1%           | £7,910,688  | 1 20.5%     |
| Stores Margin %                         | 31.34%     | 31.27%     | 0.06%            | £63,390,464 | 4.1%        |
| Directs Margin %                        | 15.03%     | 14,58%     | 0.45%            | 31.05%      | • (0.23%)   |
| Total Gross Margin inc Consumables Cost | £2,786,475 | £2,609,189 |                  | 14.12%      | • (0.46%)   |
| Total Expenditure                       | £1,760,047 |            | <b>6.8%</b>      | £23,660,859 | <b>9.0%</b> |
| Surplus                                 | £1,026,428 | £1,678,123 | <b>1</b> 4.9%    | £17,953,046 | <b>3.1%</b> |
| Net Profit Margin %                     |            | £931,066   | <b>1</b> £95,361 | £5,707,813  | 1,424,408   |
|   | 21.69%     | (0.47%)    | 1 22.16%         | 9.00%       | 1.97%       |

|               | Actual  | Budget /LY | Var   | YTD Actual | YTD Var |
|---------------|---------|------------|-------|------------|---------|
| Eduzone Sales | £82,302 | £47,600    | 72.9% | £683,844   | 10.00/  |
|               |         | 1          |       | 1003,044   | 18.3%   |

## **Customer Order KPI's**

|                            | TY YTD  | LY YTD  | Var     |
|----------------------------|---------|---------|---------|
| AOV                        | £184.88 | £213.44 |         |
| Prop of orders over<br>£15 | 97.0%   | 97.3%   | -0.28pp |

## **Graph - Sales vs. Forecast**



HR

Actual Target Var Sickness Absence Rates \* 0% 0.0 0.0 No. of Apprentices 4 7 -3.0 \*Average days lost per FTE in a 12 month rolling period

| Mandatory Training Completion | Actual | Target | Var      |
|-------------------------------|--------|--------|----------|
| Fraud                         | 93%    | 90%    | 1 2.83pp |
| Data Protection               | 83%    | 90%    |          |
| Equality & Diversity          | 91%    | 90%    | 1 0.78pp |
| Health & Safety               | 90%    | 90%    | 1 0.00pp |
| GDPR                          | 78%    | 90%    |          |

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Comment: Sickness Absence Rates currently unavailable

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