Management Summary Jan 22

	Managem	ent Summai	r y		
	Actual	Budget /LY	Var	YTD Actual	YTD Var
Stores Sales	£3,600,875	£3,540,847	1.7%	£40,006,440	
Direct Sales	£1,339,126	£1,352,834	-1.0%		6.1%
Rebate plus fee income	£1,325,655	£1,160,887	14.2%	£16,311,599	6.3%
Total Sales (Exc Gas)	£4,732,424	£6,154,477	-23.1%	£7,910,688	1 20.5%
Stores Margin %	31.34%	31.27%	0.06%	£63,390,464	4.1%
Directs Margin %	15.03%	14,58%	0.45%	31.05%	• (0.23%)
Total Gross Margin inc Consumables Cost	£2,786,475	£2,609,189		14.12%	• (0.46%)
Total Expenditure	£1,760,047		6.8%	£23,660,859	9.0%
Surplus	£1,026,428	£1,678,123	1 4.9%	£17,953,046	3.1%
Net Profit Margin %		£931,066	1 £95,361	£5,707,813	1,424,408
	21.69%	(0.47%)	1 22.16%	9.00%	1.97%

	Actual	Budget /LY	Var	YTD Actual	YTD Var
Eduzone Sales	£82,302	£47,600	72.9%	£683,844	10.00/
		1		1003,044	18.3%

Customer Order KPI's

	TY YTD	LY YTD	Var
AOV	£184.88	£213.44	
Prop of orders over £15	97.0%	97.3%	-0.28pp

Graph - Sales vs. Forecast



HR

Actual Target Var Sickness Absence Rates * 0% 0.0 0.0 No. of Apprentices 4 7 -3.0 *Average days lost per FTE in a 12 month rolling period

Mandatory Training Completion	Actual	Target	Var
Fraud	93%	90%	1 2.83pp
Data Protection	83%	90%	
Equality & Diversity	91%	90%	1 0.78pp
Health & Safety	90%	90%	1 0.00pp
GDPR	78%	90%	

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Comment: Sickness Absence Rates currently unavailable

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